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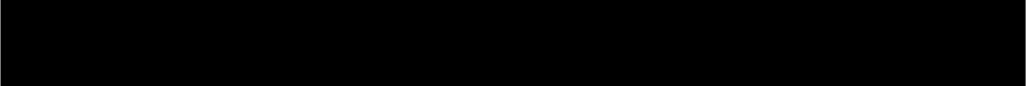
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10 March 1966

## MEMORANDUM FOR THE RECORD

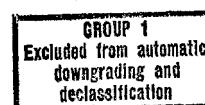
SUBJECT: HEW Reorganization

1. In the practically deserted Executive Dining Room of South Building, HEW, today, Ronald S. Kain, Stewart Granger, and I discussed the NIS program while trying to eat an execrable GSI lunch. Deputy Assistant Secretary Stewart Granger reports to a Mr. Lee, Assistant Secretary for Health and Science. The former Assistant Secretary, Quigley, is now Commissioner for Pollution. He had two deputies, one of whom was Qavam, Kane's immediate superior. When Qavam was abolished, Kain's activity was transferred to Granger, who has been in HEW for the past two years, and was with the AID organization before that time.



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2. Granger's clearance came through yesterday, so I was able to explain something of our CIA organization, the nature and the importance of the NIS contract, and Kain's excellent performance. Granger said Assistant Secretary Lee, as a result of a recent management survey, thought that Kain's activity should be transferred elsewhere within HEW. Lee felt that his Staff should be solely concerned with preparing policy position papers for Secretary Gardner. I said we obviously could not comment on how HEW organized itself, but if any reorganization were to encumber or downgrade Kain's activity we would be greatly concerned. Granger tried to explain some of the organizational labyrinth of HEW, how each Assistant Secretary had an opposite number such as the Surgeon General or a separately important Commissioner, and that they had to operate carefully within this mess to avoid bruised toes. Comparison of their starry echelons with our rather more definite T/O shows that I am in a sense Granger's opposite number, whereas Mr. Brammell's position compares with that of Assistant Secretary Lee.

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3. Mr. Kain suggested later that CIA might somehow request high level cooperation on this, but I said that we couldn't do this now because we are ostensibly already getting it. If the situation worsened, we might find some way to make a show of interest. Mr. Kain said that he would keep me carefully posted.

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Deputy Director of Basic Intelligence

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